

# Notice to the Shareholders of Qatar Aluminium Manufacturing Company Q.P.S.C.

We are pleased to invite you to attend the Company's Ordinary General Assembly Meeting to be held on Sunday, 23rd February 2025 at 3:30 p.m. Doha Time, in Al-Majlis Ballroom, Sheraton Hotel, Doha.

In case a quorum is not met, a second meeting will be held on Sunday, 2nd March 2025 at the same location on 10:00 p.m. Doha Time.

## Agenda of the Ordinary General Assembly Meeting

1. Listen to the Chairman's message for the financial year ended 31 December 2024.
2. Approve the Board of Directors' report on QAMCO's operations and financial performance for the financial year ended 31 December 2024.
3. Listen and approve the Auditor's Report on QAMCO's financial statements for the financial year ended 31 December 2024.
4. Discuss and approve QAMCO's financial statements for the financial year ended 31 December 2024.
5. Present and approve 2024 Corporate Governance Report.
6. Approve the Board's recommendation for the total dividend payment of QR 0.08 per share for 2024, representing 8 % of the nominal share value.
7. Absolve the Board of Directors from liability for the year ended 31 December 2024 and fix their remuneration.
8. Appoint the external auditor for the financial year ending 31 December 2025 and approve their fees.

**Mr. Abdulrahman Ahmad Al-Shaibi**  
Chairman of the Board of Directors  
Qatar Aluminium Manufacturing Company

## Notes

1. Each shareholder shall have the right to attend the meeting of the General Assembly and shall have a number of votes that equals the number of shares owned thereby. Resolutions shall be passed by an absolute majority of shares duly represented therein, without prejudice to the provisions of the Company's Articles of Association.
2. Minors and the interdicted persons shall be represented by their legal guardians.
3. Any shareholder that is a company may authorize any one person to act as its representative at any meeting of the General Assembly.
4. Attendance by proxy at the General Assembly meeting is permitted, provided that the proxy is a shareholder and that the proxy is specific and in writing. A shareholder may not appoint a Board Director to act as his proxy at the meeting of the General Assembly. Proxy form can be downloaded from the Company's website: [www.qamco.com.qa](http://www.qamco.com.qa).
5. A shareholder may act as proxy for one or more shareholders of the Company as contemplated under the Company's Articles of Association. In all cases, the number of shares held by the proxy in this capacity shall not exceed (5%) of the Company's share capital.
6. Instruments appointing authorized persons and proxies must be provided to the Company no less than forty-eight (48) hours prior to the commencement of the General Assembly.

## Board of Directors' Report

The Board of Directors is pleased to present its annual review of the financial and operational performance of QAMCO for the year ended 31 December 2024.

### Our Strategy

QAMCO's Joint Venture has primarily adopted a cost-focused strategy since its inception, emphasizing operational excellence, process innovations and value chain optimization to continuously improve profitability. This approach has consistently positioned our JV well within the top quartile among peers. As we encounter capacity constraints and have nearly maximized cost savings opportunities, the Joint Venture remains dedicated to exploring new strategies beyond cost leadership to sustain its top quartile status.

As decarbonization transforms the global economy, aluminium is increasingly seen as a strategic metal supporting this transition. Accordingly, demand for low-carbon aluminium is expected to rise in the medium to long term and remain vital. Producing low-carbon aluminium aligns directly with our Joint Venture's longer-term ESG strategies, as it is linked to efficient and best ESG practices.

In addition to our ongoing cost leadership strategies, our JV will focus its long-term strategy on enhancing production by increasing operational efficiency. Furthermore, JV will continue its efforts to reduce production and operating costs by optimizing raw material mix and diversifying into low-carbon aluminium to meet the rising global demand.

### Macroeconomic Updates

In 2024, the global aluminium industry encountered several challenges, including trade restrictions on sanctioned aluminum, a global shortage of alumina supply, and geopolitical tensions that disrupted supply chains and created transportation uncertainties. Despite these obstacles, the overall economic recovery enabled industrial nations to resume commodity-based growth, thereby strengthening the aluminum market.

Increased industrial activities in emerging markets, along with a gradual recovery in the automotive sector driven by the rise of Electric Vehicles (EVs), supported primary aluminum demand. Additionally, growth in the solar energy sector further bolstered demand for aluminum. While the construction sector faced various challenges due to tightened monetary policy, there remained a subtle demand for aluminum in building materials and infrastructure projects.

As a result of these factors, QAMCO realized LME prices gradually increased by approximately 13% by December 2024, compared to the beginning of the year.

### Our Competitive Strengths

QAMCO's JV continues to demonstrate resilience, maintaining its position as one of the most competitive entities within the industry. Renowned globally as a cost-efficient aluminium smelter,

its competitive strengths span across the entire business value chain. Efforts to enhance the JV's operational and financial efficiencies encompass the entire value chain, from raw material procurement to sales and distribution.

The Joint Venture strategically collaborates with reputable suppliers to ensure the quality and reliability of key raw materials. Additionally, working with the other JV partner, who are experts in aluminum marketing, enhances the effectiveness of marketing strategies, maximizes net returns, minimizes distribution costs, and secures access to profitable markets.

The JV operates a flexible manufacturing system, allowing swift adjustments in the product mix according to market conditions. This flexibility ensures that products align with market demand, optimizing netbacks. These competitive advantages enabled the JV to deliver strong results in 2024, remaining resilient in a challenging macroeconomic environment. The JV's ability to adapt to market fluctuations, combined with these strengths, has allowed it to withstand downturns in the business cycle, maintaining robust profitability and healthy cash flows.

### Health, Safety, and Environment (HSE) Achievements

Maintaining the highest standards for health and safety continues to be a core value for the QAMCO's JV. This commitment is supported by a Health, Safety, and Environment (HSE) Management System that adheres to international standards, legal requirements, and best practices. The system is certified under ISO 45001:2018 and ISO 14001:2015. The JV's proactive safety approach includes a hazard identification and risk management system. When risks are identified, appropriate control measures are implemented to either eliminate or mitigate them to acceptable levels. These measures are continuously monitored to ensure their effectiveness.

Throughout the year, the JV has made a significant progress towards its HSE goal of ensuring all workplaces are safe for everyone. The JV recorded zero heat-related incidents while consistently meeting production targets.

QAMCO's JV operations are certified by the Aluminium Stewardship Initiative (ASI), a global non-profit standard setting and certification organization for the aluminium industry. The ASI Performance Standard and Chain of Custody Standard set requirements for the responsible production, sourcing, and stewardship of aluminium. These standards are globally applicable and cover all stages of the aluminium value chain. In 2024, QAMCO's JV has successfully achieved recertification for ASI Performance Standards V3 and Chain of Custody Standards V2.

The JV has achieved a 100% landfill diversion rate for process-related waste and aims to maintain zero landfill even with production increases. To further the development of the 'circular economy, the JV will continue to seek out innovative solutions to transform waste into by-products through internal recycling and reuse.

Our JV's commitment to ESG is guided by adherence to applicable benchmarks, frameworks and best practices, aligning with the broader objectives of Qatar National Vision 2030.

### Lower Carbon Footprints

QAMCO's JV has demonstrated a continuous reduction in its Carbon footprint and achieved its lowest GHG intensity in terms of ton CO2 equivalent per metric ton of aluminium produced in 2024. The JV has undertaken several initiatives to improve operational efficiency and reduce emissions across its operating facilities. Most notably, the implementation of the Advanced Gas Path (AGP) solution in the power plant has substantially improved its power generation efficiency and decreased greenhouse gas emissions per megawatt of power produced. QAMCO's JV has increased its scrap recycling volumes as the use of scrap requires significantly less energy compared to smelting.

QAMCO's JV has set a strategic goal to reduce its GHG emissions and the targets are under management approval. Initiatives to achieve reductions include increasing scrap recycling and improving energy efficiency throughout the plant. A study for the integration of solar power into the power plant is ongoing. QAMCO's JV is planning to expand its recycling efforts to include a greater volume of both post-consumer and pre-consumer scrap materials, leading to energy efficient production and reduce GHG emissions. In addition, QAMCO's JV has engaged a consultant to study and identify additional GHG reduction levers available for the JV to further reduce its carbon footprint.

### Achieving Cost Efficiencies

QAMCO Joint Venture has consistently demonstrated a strong commitment to cost optimization and operational efficiency through its internal initiative, the "Qatalum Improvement Program (QIP)," which has been in effect since 2013. This strategic focus has empowered the Joint Venture to position itself as a highly competitive aluminium smelter, while maintaining a steadfast commitment to safety and operational excellence. To date, Qatalum has successfully completed a series of improvement programs and embarked on the next improvement program.

### Output Optimization Realizations

In 2024, the JV focused on maintaining smelter stability at higher amperage and volumes, following the deployment of larger anodes in 2021. Despite a global shortage of high-grade alumina for most of the year, the JV achieved a healthy operational efficiency of 93.9% and reached an amperage of 333.7 kA.

Moreover, QAMCO's Joint Venture has embraced on the circular economy by integrating pre- and post-consumer aluminium scrap into its production process, with an increased emphasis on recycled products. The Joint Venture plans to significantly boost scrap melting during the planning period to improve production, energy, and cost efficiency.

The JV's production in 2024 reached 682 KMT, marking a slight increase of 1% compared to 2023, driven by higher amperage levels compared to the previous year. The increase in amperage, along with efficient management of the carbon plant, enabled the JV to improve its cost base and profitability. The carbon plant maintained consistent operating availability throughout the year, with no major outages or downtimes reported in 2024.

The JV remains dedicated to continuous improvement aimed at optimizing operations and value. Our JV's investments in technology, such as large anode projects, have consistently benefited shareholders through increased volumes and reduced operating costs. Going forward, the JV is preparing for further investments in efficiency enhancements and output improvement projects.

### Selling and Marketing Activities

QAMCO Joint Venture has strategically diversified its regional sales mix with an increased focus on deliveries to Asian markets during the year, as geopolitical tensions in the Red Sea have significantly impacted global transportation and supply

chains, resulting in longer transit times and increased shipping costs to western markets. Accordingly, the JV has established strategic partnerships for marketing and distribution, providing expanded access to global markets and strong support in navigating volatile market conditions. This approach ensures better netbacks, precise destination management, and sustained business continuity.

Furthermore, the JV's commitment to well-established supply chain network over the years has contributed to a sustainable and loyal customer base. The strategic decisions related to vessel liners and chartering vessels on long-term basis have been instrumental in ensuring effective distribution to its customer base. These practices enhance the resilience of the Joint Venture, enabling it to adapt to market challenges and maintain a reliable and loyal customer network.

### Financial and Operational Performance

During the financial year 2024, QAMCO reported impressive financial results, amid challenging macro-economic environment. QAMCO net profit increased 38% year-over-year to QR 614 million for the year ended 31 December 2024, as compared to QR 446 million in 2023, with an earnings per share (EPS) of QR 0.110 for the current year versus QR 0.080 for last year. Revenue from share of Joint Venture increased by 4% versus 2023 to reach QR 3.3 billion. EBITDA increased by 15% and reached QR 1.122 billion in 2024, as compared to QR 974 million in 2023.

The Joint Venture's operations remained stable, with overall production improvements and a 4% increase in sales volumes, contributing QR 125 million to QAMCO's net income for the year ending December 31, 2024. Average realized selling prices rose marginally compared to last year. Enhanced current efficiency and amperage enabled the JV to achieve higher production levels than last year, which in turn supported better sales volumes.

JV's operating costs for the financial year 2024 was remained relatively lower compared to last year, mainly on account of lower raw materials costs other than Alumina.

As a result, QAMCO's net profit increased to QR 614 million in 2024 with an EPS of QR 0.110 in 2024, marking an increase of 38% compared to 2023. This improvement was driven by improved revenue, lowered operating costs, and favorable inventory changes.

### Financial Position

QAMCO's financial position further strengthened on account of improved equity position in the JV, and supported in boosting liquidity position as of 31 December 2024, with cash and bank balances (including proportionate share of cash and bank balances of the Joint Venture) reaching to QR 1.7 billion after paying 2023 dividend, interim dividend for 2024 and partial prepayment of JV's loan. During the year, QAMCO JV's share of operating cash flows amounted to QR 0.9 billion, with a share of free cash flows amounting to QR 0.7 billion.

### CAPEX Updates

During 2024 QAMCO's JV almost concluded relining its 3rd wave of pots relining, and replaced flue walls to ensure sustainable operations, while minimizing the risk for disruption in production. During the year, QAMCO's share of JV's CAPEX amounted to QR 178 million, which included routine operations, such as pot relining and other maintenance pertaining to power plant and anode plant. For the next five years (2025-29), QAMCO Joint Venture's planned capital expenditure will be QR 1.3 billion, where most of the planned CAPEX will continue to focus on the programs with critical importance to improve capacity, asset integrity, operational efficiency, reliability, cost optimization, HSE enhancement and regulatory compliance. The capital expenditure also includes spending in a scrap remelting process plant that will enhance the Joint Venture's overall production capacity which will also expect to improve energy efficiency.

### Proposed Dividend Distribution

Given the liquidity required for current and future capital projects and considering both short- and long-term debt obligations, along with the current short- and medium-term macroeconomic outlook, the Board of Directors proposes a total annual dividend distribution for the year ended 31 December 2024 of QR 446 million, equivalent to a payout of QR 0.08 per share for the full year. Accordingly, the company will distribute 2H-2024 dividend of QR 279 million (equating to QR 0.05 per share), subject to necessary approval in the Annual General Assembly Meeting.

### Conclusion

The Board of Directors extends its heartfelt gratitude to His Highness the Amir Sheikh Tamim bin Hamad Al Thani for his wise leadership and unwavering support and guidance to Qatar's energy sector. The Board of Directors also expresses its profound gratitude to H.E. Mr. Saad Sherida Al-Kaabi, Minister of State for Energy Affairs, for his vision and wise leadership, and to the senior management of the Joint Venture for their hard work, commitment, and dedication.

## FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT

for the year ended 31 December 2024

Independent auditor's report to the shareholders Qatar Aluminium Manufacturing Company Q.P.S.C.

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### Our opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Qatar Aluminium Manufacturing Company Q.P.S.C. (the "Company") as at 31 December 2024 and its financial performance and its cash flows for the year then ended in accordance with the IFRS Accounting Standards.

#### What we have audited

The Company's financial statements comprise:

- the statement of financial position as of 31 December 2024;
- the statement of profit or loss and other comprehensive income for the year then ended;
- the statement of changes in equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, comprising material accounting policy information and other explanatory information.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Company in accordance with the International Code of Ethics

for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code) and the ethical requirements that are relevant to our audit of the financial statements in the State of Qatar. We have fulfilled our other ethical responsibilities in accordance with the IESBA Code and the ethical requirements in the State of Qatar.

#### Our audit approach

##### Overview

Key audit matter • Revenue Recognition

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements. In particular, we considered where management made subjective judgements; for example, in respect of material accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the financial statements as a whole, taking into account the structure of the Company, the accounting processes and controls, and the industry in which the Company operates.

#### Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
<b>REVENUE RECOGNITION</b>	
As disclosed in note 3 to the financial statements, the Company's share of the results of its joint venture ("Qatalum") of QR 547 million for the year ended 31 December 2024 represents 88% of total income of the Company. The revenue generated by the joint venture amounted to QR 6,572 million for the year ended 31 December 2024.	Our procedures in relation to revenue recognition from sales made by the joint venture included: <ul style="list-style-type: none"> <li>• Reviewing the terms of the relevant Marketing Offtake Agreement with the customers;</li> <li>• Evaluating the joint venture's accounting policy in relation to revenue recognition;</li> <li>• Understanding, evaluating and testing internal controls over revenue recognition at the joint venture level, including the timing of revenue recognition;</li> <li>• Analysing revenue transactions using computer aided audit and data analysis techniques to identify any unusual transactions;</li> <li>• Substantively testing revenue transactions on a sample basis by tracing them to invoices, shipping documents and other corroborating evidence; and</li> <li>• Performing cut-off testing of sales transactions, on a sample basis, to test whether the revenue of the joint venture has been recognised in the correct period.</li> </ul>
According to the revenue recognition policy applied by the joint venture, revenue from sales of products is recognised when the joint venture has transferred the control of the products to the customers at the point of delivery, as per the terms of delivery specified in the Marketing Offtake Agreement.	
We focused our audit on the revenue of the joint venture because of the large product volumes and high values of individual shipments, as we determined that errors in revenue recognition at the joint venture level could result in material misstatements in the financial statements of the Company when it recognises its share of results from its joint venture under the equity method of accounting.	



